

EXECUTIVE COMMITTEE MEETING MINUTES

Date:	Tuesday 28th April 2022
Place:	Virtual via Microsoft teams
Times:	0930 – 1300
Participants:	CLOA Executive – Debbie Kaye, Caroline O' Neill, Ian Brooke, Julie Russell, Iain Varah, Ian Jones, Vincent Paliczka, Matt Partridge, Ishbel Murray, Karen Whitfield, Mark Allman, Val Birchall, Symon Easton, Tony Witton CLOA Business Manager – Heidi Bellamy LGA Observer – Samantha Ramanagh
Apologies:	WLGA Observer – Sharon Davies, Nigel Lynn, Sue Thiedeman, Jayne Knight, Stefania Horne, John Wileman, Jane Wilson

	Item	Relevant business considered, facts noted, decisions taken and
	Description	actions agreed
1	Minutes & matters arising	Minutes of meeting 29 th September 2021 were circulated in advance of the meeting. VP - advised of a correction to the minutes on P5 'Delegated authority, subject to consultation with the Vice Chairs and Honorary Treasurer, be given to the Chair to utilise up to £2000 of the Undesignated Reserves with a report to the next Executive Committee meeting highlighting the use to which the resource was/will be put.' VP - requested that a change in process be adopted for signing off future minutes; that any meetings covering items relating to the budget/reserve, be sent to the Honorary Treasurer, in addition to the Chair and Honorary Secretary, for approval prior to wider
		circulation. DK – also requested that actions from the minutes be added in a table format to a cover email, so that they could be readily identifiable. Action – HB to note process change for signing off draft minutes and to include a table of actions in future.
2	Draft Budget	A draft budget for 22/23 was circulated in advance of the meeting. VP - talked through the budget projection, which is based on static membership retention.

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		The budget needs to be formally agreed at the AGM, so it will need to be circulated to members registering to attend 1 week in advance.
		The Executive approved the budget for presentation at the Annual
		General Meeting on 22nd June.
		The increase in membership subscriptions, which was agreed at the last meeting, will also need to be ratified at the AGM prior to taking effect in April 23.
		Action – HB to circulate the budget along with final event details
3	Constitutional	Following a vote of support at the last meeting for the principle of
3	amend – allocated places	allocating places on the Executive for aspiring leaders from under- represented groups, HB circulated a draft constitutional amend.
	on the CLOA	1 .
	Executive	It was unanimously agreed by all those in attendance.
	Executive	At the forthcoming AGM, CLOA members will be asked to approve
		this resolution that allocates up to 4 places for aspiring leaders from
		under-represented groups.
		Action – HB to circulate constitutional amends with AGM papers
4	Update on the	As part of our EDI Plan a commitment was made to the visible
	EDI Action Plan	demonstration of best practice. Since the last meeting many of the
		Executive have confirmed their personal pronouns for use on the
		website http://cloa.org.uk/about/cloa-executive/
		To emphasise that we are striving to be representative and inclusive
		in approach and looking to welcome people onto the Executive who
		can help diversify our thinking, two informal chat sessions have
		been scheduled and promoted:
		•Friday April 29th 1100-1130 (7 attendees)
		•Thursday May 5th 1500-1530 (2 registered)
		These will be hosted by DK and VB; the hope is that this will
		encourage aspiring leaders from underrepresented groups to put themselves forward for nomination to the Executive. 3 people
		signed up for the first session and a further 4 joined, as the meeting
		links had been publicised in the ebulletin to further remove barriers.
		DK – asked the Executive whether there were any members in their
		own teams who or colleagues in neighbouring authorities who might
		be from under-represented groups and interested in career
		progressing through becoming a member of the CLOA Executive
		Committee.
		Action – HB to re-circulate the information about these events to
		the Executive.
		HB has also reviewed the database to compile a list of known CLOA
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		members from under-represented groups, so there is now potential
		for a more personal approach should this be deemed appropriate in
		future.
		Action - DK and HB to review need, following the initial 'chat'
		sessions.

5	Promotion of CLOA – proposal for social media	In advance of the meeting a proposal was circulated to develop more dynamic content in order to engage with younger and aspiring leaders in a personable way.
	campaign	The idea is to use video content to capture viewers interest via
		easily digestible snippets of no more than a minute.
		The messages will include highlighting the benefits of being a
		subscribing member of CLOA and also of being involved in the CLOA Executive Committee.
		The aim is for the content to have a professional, yet authentic feel
		and Big Wave Marketing have quote in the region of £1950 + Vat for
		helping to curate the narrative and content.
		In principle the Executive supported allocating funding from the
		reserve and made the following comments/suggestions:
		IM – felt it a good idea and could also be used as a promotional tool
		for engaging strategic partners. She asked whether we should set
		some targets around what we want to achieve – i.e. how many new
		members we anticipate recruiting, how many new Executive members.
		JR - thought it a good idea, but cautioned that we need to make sure
		we are representative of the audience we want to attract in terms of
		protected characteristics and the next generation.
		TW – suggested that we get a university media course involved to
		secure a fresh view and do something more unexpected.
		DK – advised that a colleague at CCC, Akua Obeng-Frimpong, has
		contacts with Anglia Ruskin University and so as the filming is likely
		to take place in Cambridge, we could reach out to them.
		HB – invited people to volunteer to contribute by offering to be
		filmed talking about the value of membership such as how it has
		supported their career, broadened their networks, etc. Ideally we
		need at least 3 cameos.
		MP - volunteered to take part.
		DK – suggested extending the afternoon to the wider membership
		by featuring a topical presentation about CCC Region of Learning project, which is part of the Cities of Learning Framework.
		Action – HB to explore opportunities to connect with media
		students.
		Action – HB to work with Big Wave to develop the concept.
		Action – Executive members to consider volunteering.
6	Strategic	Following the last meeting volunteers were asked to step forward
	Relationships	and to provide extra capacity for some strategic relationships.
	update	Thanks go to the following people for offering support:
		ACE - Symon Easton and Karen Whitfield
		NLHF – Stefania Horne, Vincent Paliczka and Symon Easton
		Sport England – Iain Varah

A summary document updating on the key strategic relationships was circulated in advance of the meeting.

Leads for the various strategic relationships emphasised specific issues and opportunities that needed the Executive input/steer.

MA – advised that he is working with APSE exploring collaboration potential around the APSE performance networks and Sport England Moving Communities platform. Furthermore, Ruth Alleyne will be leaving Sport England in the near future and so there is a need for CLOA to develop new relationships with the organisation.

IJ – advised that WLGA have been asked to support to the established cultural and leisure officers' groups in Wales, which will bring capacity and strengthen the connection through to CLOA.

VB – advised that the next ACE stakeholder meeting is 14th June at 2pm. As she is unable to attend could KW, JW, TW or SE represent CLOA?

Action – VB to liaise and advise ACE on who is deputising at next mtg.

MA – advised on the focus for LGPAP :-

- Developing and expanding our work on securing the future of public sport and leisure service report.
- Climate change and addressing the need to redesign and reshape our current leisure and cultural facility stock.
- Leadership development and upskilling the sector.
- Addressing the wider role of physical activity.
- Understanding the Integrated Care System, and the role of public physical activity service provision within the system.

A working group has been set up to refine those priorities and develop an action plan, comms plan to identify who needs to be influenced moving forwards.

It was noted that Alison Burfords' secondment from Visions RCL has been really valuable. However, IV flagged up that this cannot extend beyond the agreed 6 month period without funding. LGPAP have discussed this and are looking at options.

DK – gave an update on JW's attendance at APPG to discuss the threat of increased utility bills to public swimming provision and national media coverage that has highlighted 150% increases, operators at tipping point and closures imminent post elections. There is an opportunity for CLOA to join forces with ukactive, swim England, CLUK and LGA to agree the data and help crystallise some key points as getting hard evidence is critical.

MA – added that most councils will have conditions surveys and that some modelling must be possible, working across LGPAP partners, so need to work together to establish a credible position.

IV – highlighted that the issue is not of the same magnitude in all localities, for example some operators are still in fixed deals on utilities for another year, i.e. Vision RCL have 3 years of rates and the increase will therefore be closer to 30%. Furthermore, the proposed £1 swim levy detracts from local democracy and seems to be against Levelling Up principles.

SR – mentioned the LGA has produced a briefing note with ukactive to update councils on the impact rising energy costs are having. It includes options on how to help manage and mitigate some of the impact. SR also asked that LGA be included in conversations on this issue to ensure that there is a clear join up and potentially cobadging to strengthen the message.

Proposal from

OHID

Action – HB to co-ordinate a meeting to discuss this issue with IB, IV, MA, JR and JW to agree how to work collectively at National **level.** (Update – attended by DK, IV, MA and JR on 29/4/22) HB and MP have been liaising with Karen Murrell from OHID and prior to the meeting had shared a proposal to work together on opportunities for LAs linked to the commonwealth games, which will see OHID provide a toolkit of materials to help CLOA members promote an offer linked to the Games, as well as evidence-based, NHS assured messaging around the things everyone can do to improve their mental health.

The Executive were asked to consider:

- Whether the toolkit items proposed are reflective of members likely needs. Are there any additional resources needed? LA's will want to support the promotional programme by offering a range of activities, some free, some with a charge. Suggest to OHID that there is a need for a blended approach, without this there is a risk of losing traction on the breadth of what is offered and by how many LAs.
- Anticipated lead-in times for activity to help OHID prioritise the right things in the production timeline? It would be useful to have some 'teaser' material to use on social media in the run up to the campaign to raise awareness. The full toolkit would need to ready for cascade immediately after the Platinum Jubilee weekend.
- Feedback on the proposed poster and how best to drive interest in members affiliated offer.

The level of awareness regarding the Games is rather low beyond the Midlands, so need to start the campaign from that base. Opinion was divided regarding naming the campaign 'Summer of Sport', some felt it too oblique and that it would be better to strengthen the link to Birmingham2022. Also 'Summer of Sport' has been used recently in Wales to badge post Covid recovery funding and physical activity programmes.

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		It was flagged up that GLL's brand is 'Better' and so it will be
		important not to confuse with their marketing as it could deter
		some LA's from participating.
		It was also noted that as this is a joint Games it provides an
		opportunity for more 'inclusive' messages around activity.
		From a local delivery perspective, some councils have very similar
		campaigns running, so it may be a challenge to overlay information,
		however it was felt to be worth connecting with the opportunity.
		What is feasible in terms of data collection and reporting
		In terms of evaluation it may be difficult to determine who is taking
		part because of the campaign. The ability to consistently collect
		data may also be a challenge, and it is not something that CLOA has
		the capacity to support. One suggestion was that the toolkit include
		some simple 'ask' for those signing up to the campaign that could be
		fed back to OHID via a collection portal.
		Overall, it was agreed that this campaign should be supported and
		that CLOA will send the content out through our network and
		encourage further cascade via communities and partners.
		Action HB – to provide a summary to OHID and progress next
		steps.
7	Draft AGM	HB updated the Executive on progress to develop the programme.
	Programme	Airmeet
		Since the last meeting HB reviewed the various meeting
		platforms/partners and a recommendation was endorsed by the
		Chair and Treasurer to proceed entering into a contract with
		Airmeet at a cost of £1999, which is in the 22/23 budget.
		HB is attending an introduction to Airmeet in mid-May and we will
		trial usage of the platform at a CLOA roundtable. Support has been
		gratefully secured from Stevenage Council and Cambridge City
		Council in administering/troubleshooting on the day.
		Speaker update
		Jo Verrent has a hearing disability and so would like live captions
		from a Speech-to-Text Reporter if possible at an approx cost of
		£180-£250.
		The Executive approved this spend.
		Action – HB to secure the services of a suitable STTR Captioner.
		Since the draft outline was circulated, we have also secured a
		speaker for Open Space Dr Heather Smith, Equality Specialist at
		National Trust.
		Action – HB to finalise the programme content and open bookings.
		Members Showcase
		In response to a call out through emails, ebulletins and LinkedIn, we
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		received 6 examples of how members have been providing new
		opportunities for people with disabilities/long term conditions to
		participate in culture and leisure. As per last year, the intention is

		that content should be encapsulated in a single slide of images and text or a short film to illustrate lasting more than 5mins There won't be an opportunity for Q&A after each submission, as we will move immediately onto the next example – instead these will be asked and answered via the Chat. However, this year we can also use the Airmeet networking feature, and ask those submitting examples to sit at a virtual table so there is an opportunity for delegates who want to find out more to chat with them over the lunchbreak. DK & VB have reviewed descriptions and felt that we should include all 6; this would then offer examples that support different ages, rural and urban, open space, creative arts and more formal sport/inclusion, covid recovery, libraries/innovation. Action – HB to advise those who submitted and liaise regarding securing content. Strategic Snapshots HB gave an update on the responses from the strategic leads of a number of NDPB's and government departments who had been invited to lead a 30 min slot during the afternoon reflecting on the post-pandemic world and how their work relates to the conference topic of supporting those with disabilities and long term conditions. So far we have had confirmation from TNA, NHLF, VisitBritain. Sport England are unable to contribute, but have passed the opportunity onto Richmond Group of Charities and Activity Alliance. Arts Council England and Libraries Connected are still to respond. Action – HB to chase outstanding responses and finalise workshop options. CO'N and IJ – advised that it would not be feasible to hold a 'Wales specific' session, as both ACW and Sport Wales were experiencing changes in key staff members.
8	Roundtable Programme	Following on from the last meeting the Executive were asked to review a list of roundtable topics proposed by members and volunteer to Chair and/or offer a case study. SE and JK volunteered to host a roundtable focused on 'Events and Festivals making good use of Public Space', which will take place on 25 May 22 between 1.30-3pm. Currently there are 22 people signed up and, as some have Active or Recreation in their job titles, it would be useful to have a further volunteer from the Executive to add in a short case study on an active event/festival in the public realm. MA suggested the world triathlon and age group/go tri at Roundhay Park and VB suggested approaching Jon Hunt in Coventry as they hold an annual SportsFest, which takes place in the main city square. Action - HB to explore further and invite any additional speaker to logistics meeting on 16th May at 1030.

		SE – advised that the session will cover identifying opportunities in both urban and rural settings, understanding the local drivers, how to build momentum and ensure community ownership and considerations around sustainability. JR – asked if Safety Advisory Group process could be covered. HB – added the intention is to use Airmeet instead of MSTeams for the event, as this offers a good opportunity to 'road test' the platform beforehand. HB - advised that she is also liaising with NL re a session on 'Leadership within our sector', if anyone is interested in contributing thinking or can suggest a speaker please get in touch.
9	General Updates: LGA update	LGA is working on a briefing about the contribution that culture and sport can make to the Levelling Up agenda. LGA have also launched an Inquiry into Levelling Up and what helps to shape recovery; the first round table in March looked at funding at a local level and improving outcomes. The next roundtable will explore the theme of leadership. The CTS conference in the Autumn will focus on this topic and LGA would like to work with CLOA to identify case studies. SR — to circulate more information about how CLOA Executive Members can get more involved. The LGA briefings series planned for publication between July — Dec are as follows: Alternative financing models Reaching less active groups Working across council boundaries Promoting health and wellbeing Supporting community ownership of leisure and sport assets and working with local clubs, including supporters groups There is also a social prescribing publication that will be available soon. SR advised that there is a National Sector Partners Group that brings together sport focused organisations inc ukactive, CIMSPA, S&RA, Sport for Development Coalition, which has regular ministerial meetings. LGA are members and SR suggested that CLOA would be able to make a useful contribution to this group. Action — DK to liaise with IL/SR to reflect on how best to interface
	Commission on Culture and Local Government	with this group. LGA has launched the commission to investigate the role that publicly funded culture can play in our national recovery. The Commission will be chaired by Baroness Lola Young and will run from March to December 2022. CLOA is delighted to be involved in this vital piece of work that will demonstrate the important contribution council funded culture can make to the Levelling Up

		agenda and set out a vision for sustaining local cultural provision through shared investment and collaboration. You can find out more
		about the Commission here.
		VB is our representative on the Commission and will be posting updates from meetings, requests for information and case studies on the CLOA Members LinkedIn forum . HB recently cascaded the call for case studies that demonstrate how locally funded culture led by councils and their cultural sector partners can support Inclusive Economic Recovery. Action – Executive Members to share examples using the case study template and email submissions to Jessica.Craig@local.gov.uk
		MP is also on the Advisory Group for the Commission in his capacity
		as a CEX.
10	A.O.B	Nominations forms will be circulated on 11 May detailing the
		process for re-election to the Executive Committee. These should
		be returned with the self-assessment form, which should be used to
		outline the contribution made in the last year.
		Action – HB to re-circulate the self-assessment form with the
		minutes
	Dates of next	Wednesday 22nd June 22 - AGM & Members Conference hosted on
	meetings	Airmeet
		Wednesday 28th Sept, in person, Cambridge
		January 23 virtual date tbc
		April 23 tbc